

# ADMINISTRATION & FINANCE COMMITTEE REPORT

E. Kent Smoll,  
Chair



**The Administration and Finance  
Committee shall oversee and  
monitor the fiscal operations of  
the Association.**

# COMMITTEE MEMBERS

Carlos Barrera – TX

Robert B. Cagnassola – NJ

Lori J. Cruse – NE

Ted A. Lodden - IA

Theodore W. Long, Jr. – OH

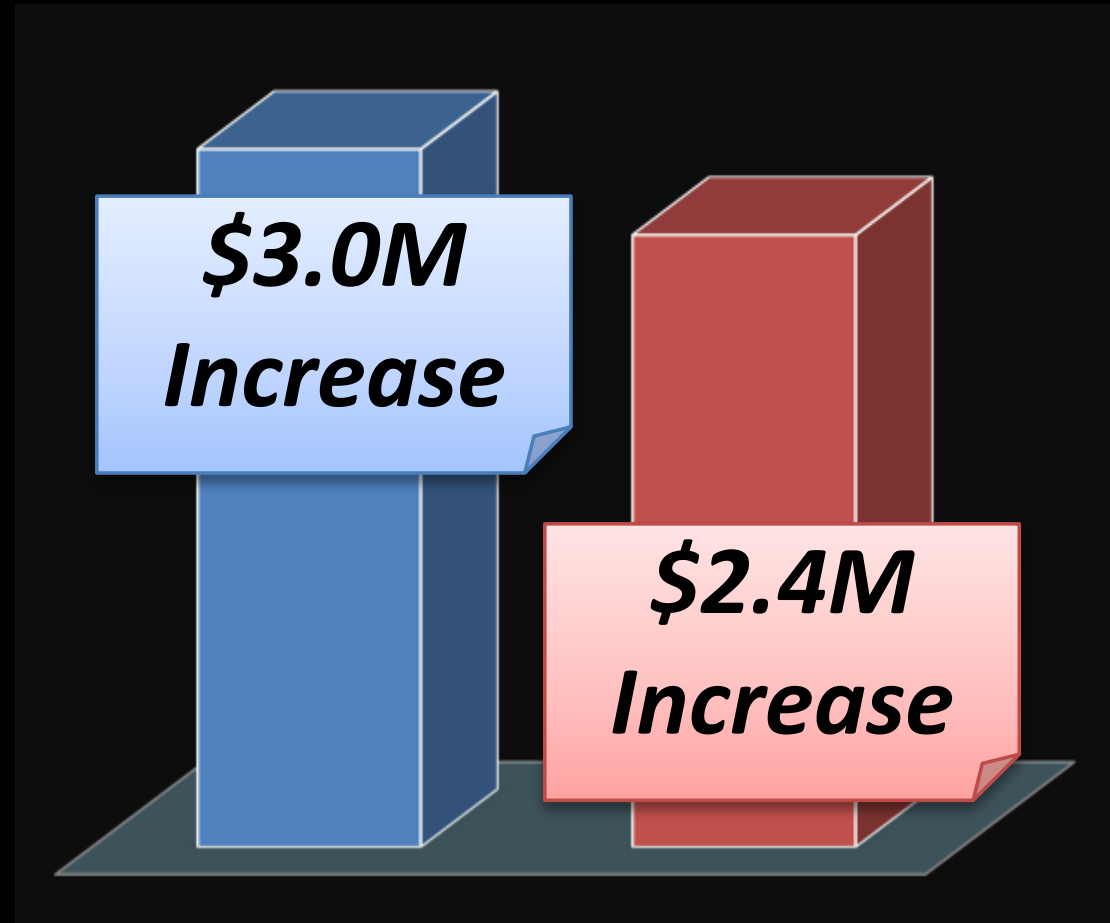
David Miller – MS



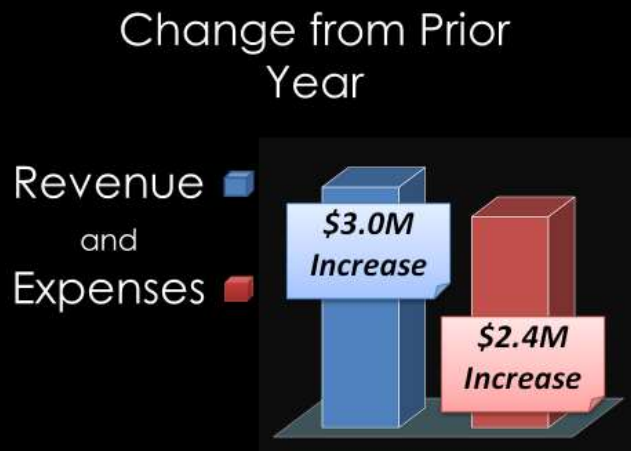
# Financial Overview

# Change from Prior Year

Revenue  
and  
Expenses



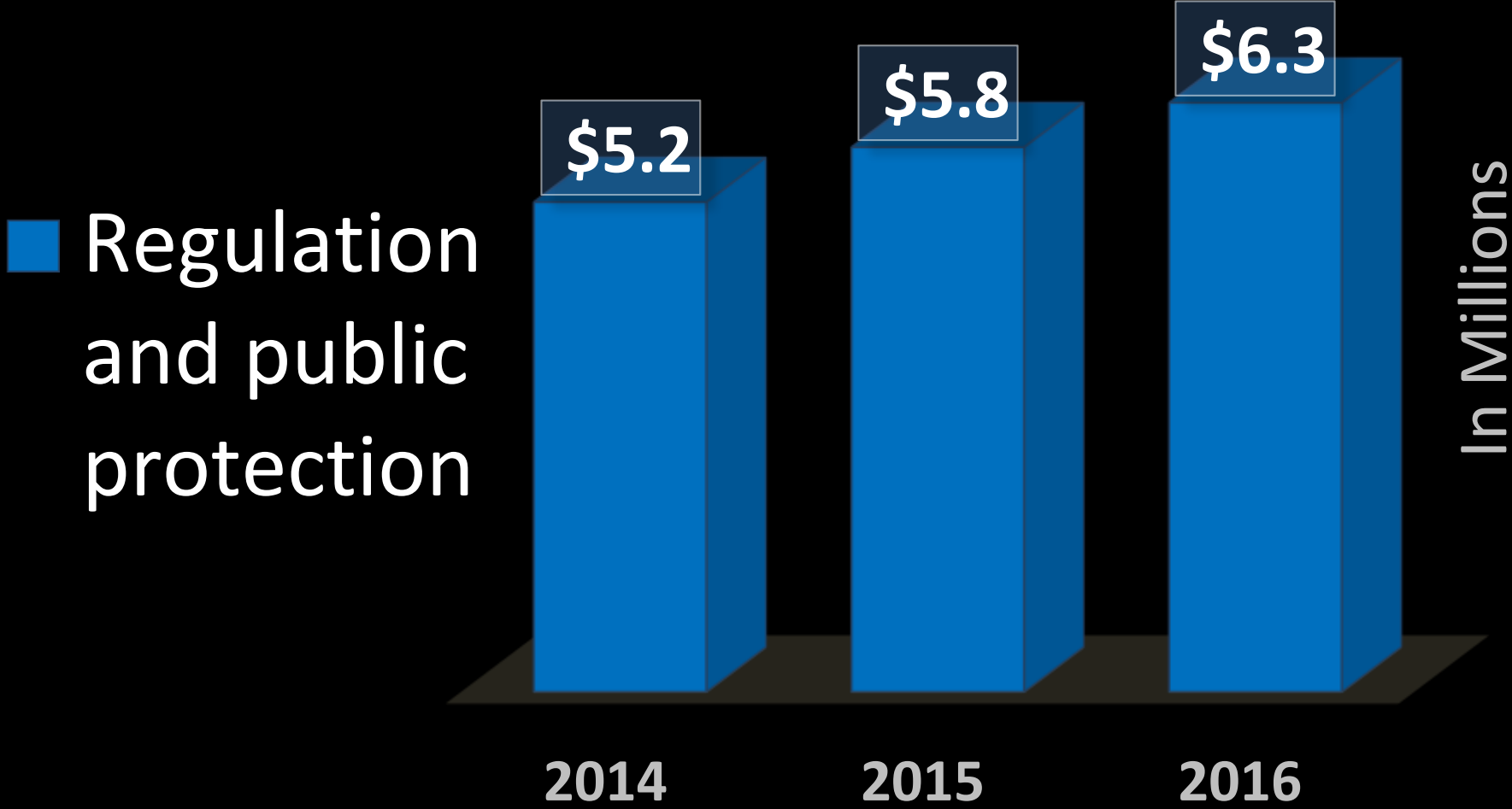
# Operating Excess



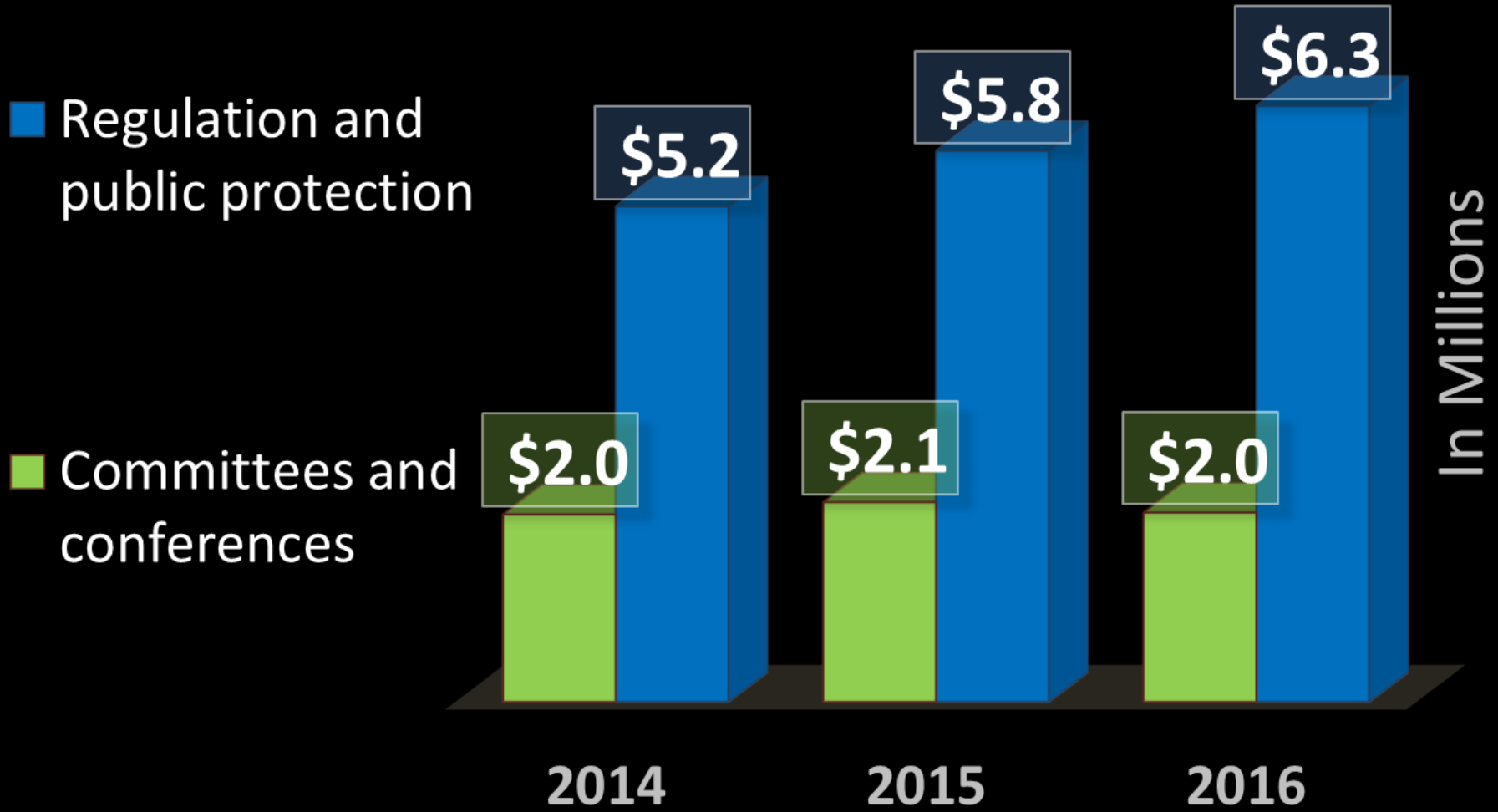
In Millions



# MISSION-RELATED MEMBER SERVICES



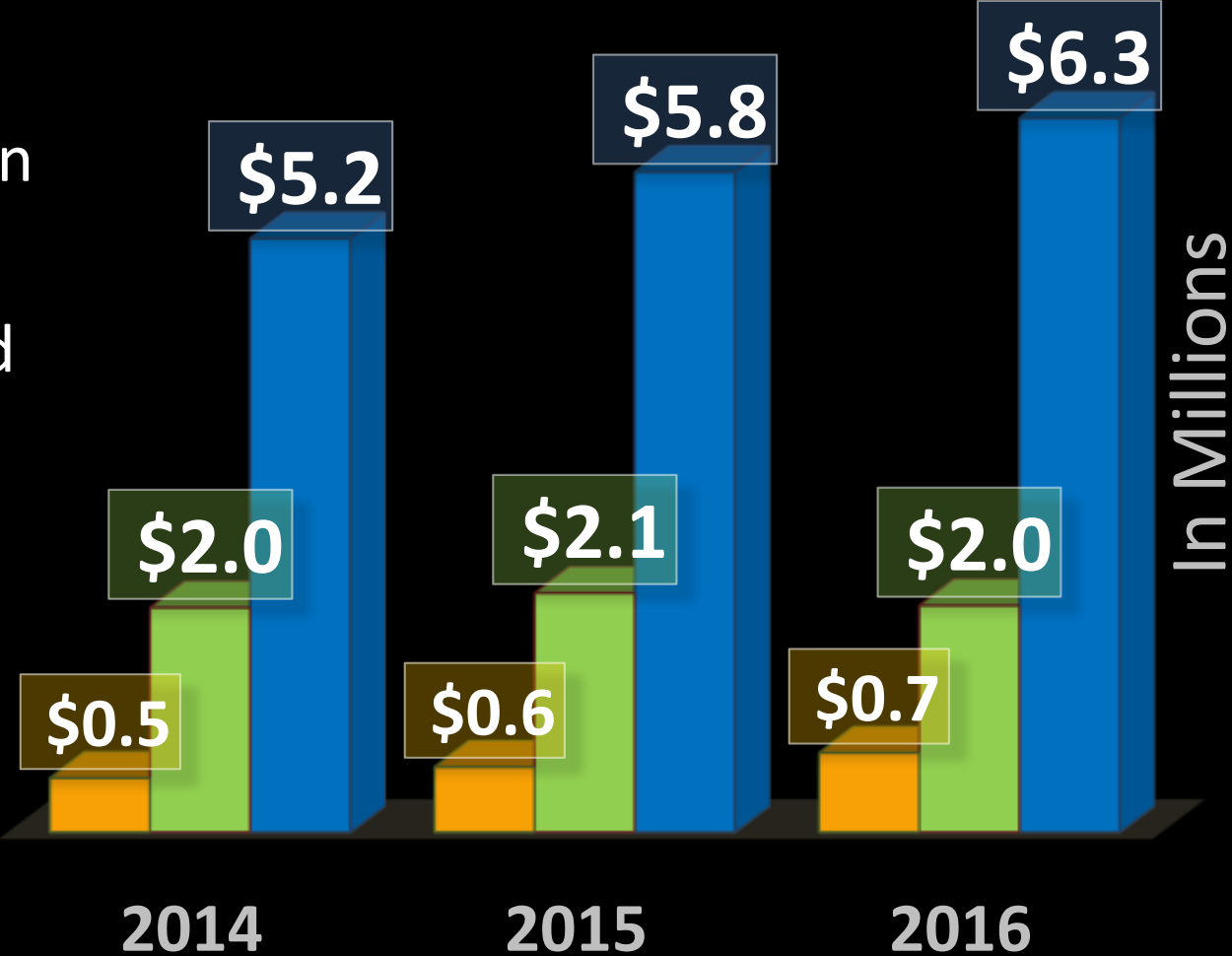
# MISSION-RELATED MEMBER SERVICES



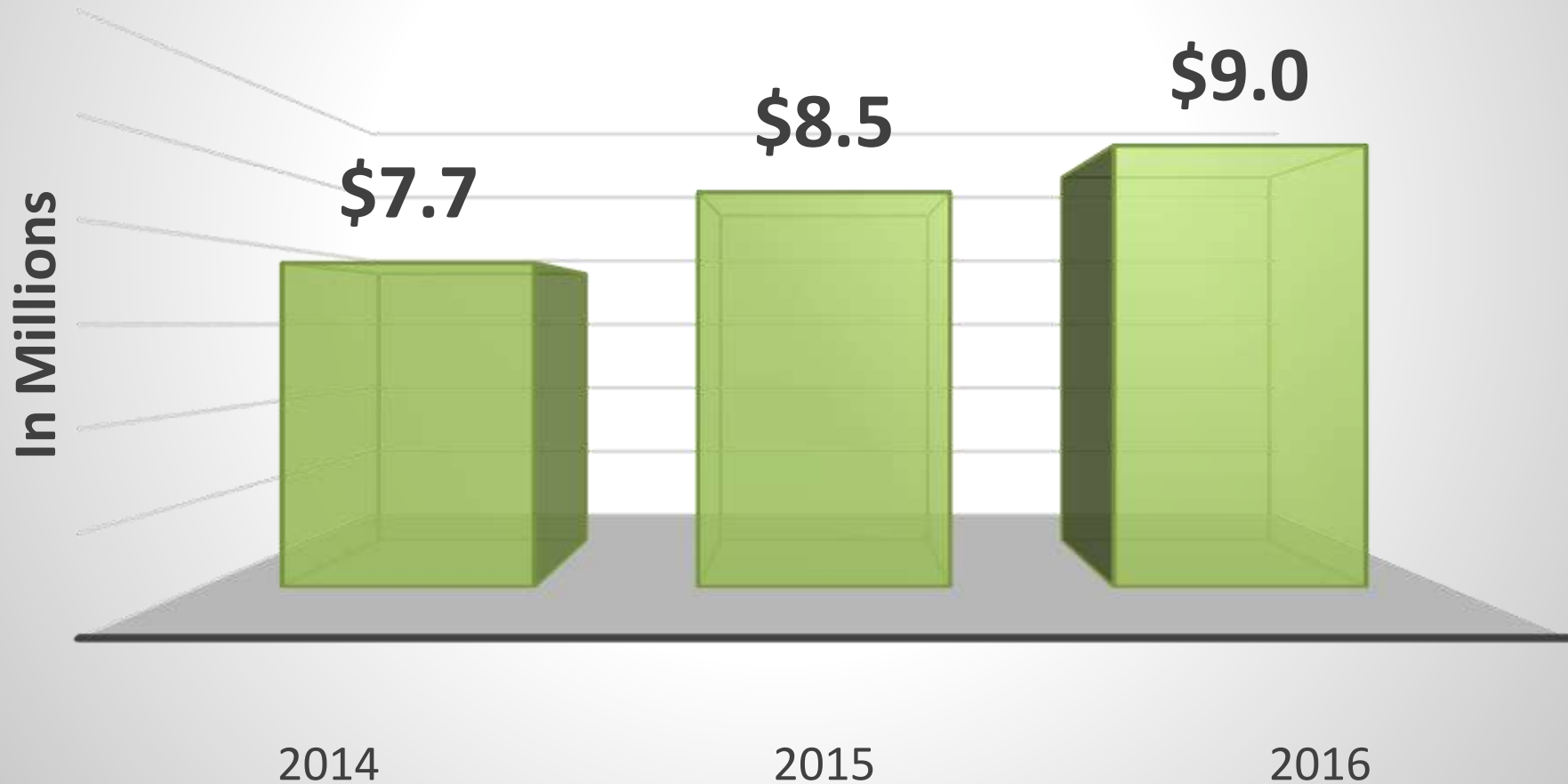


# MISSION-RELATED MEMBER SERVICES

- Regulation and public protection
- Committees and conferences
- Other



# TOTAL MISSION-RELATED MEMBER SERVICES



# Increase In Net Assets

Operating Excess

In Millions

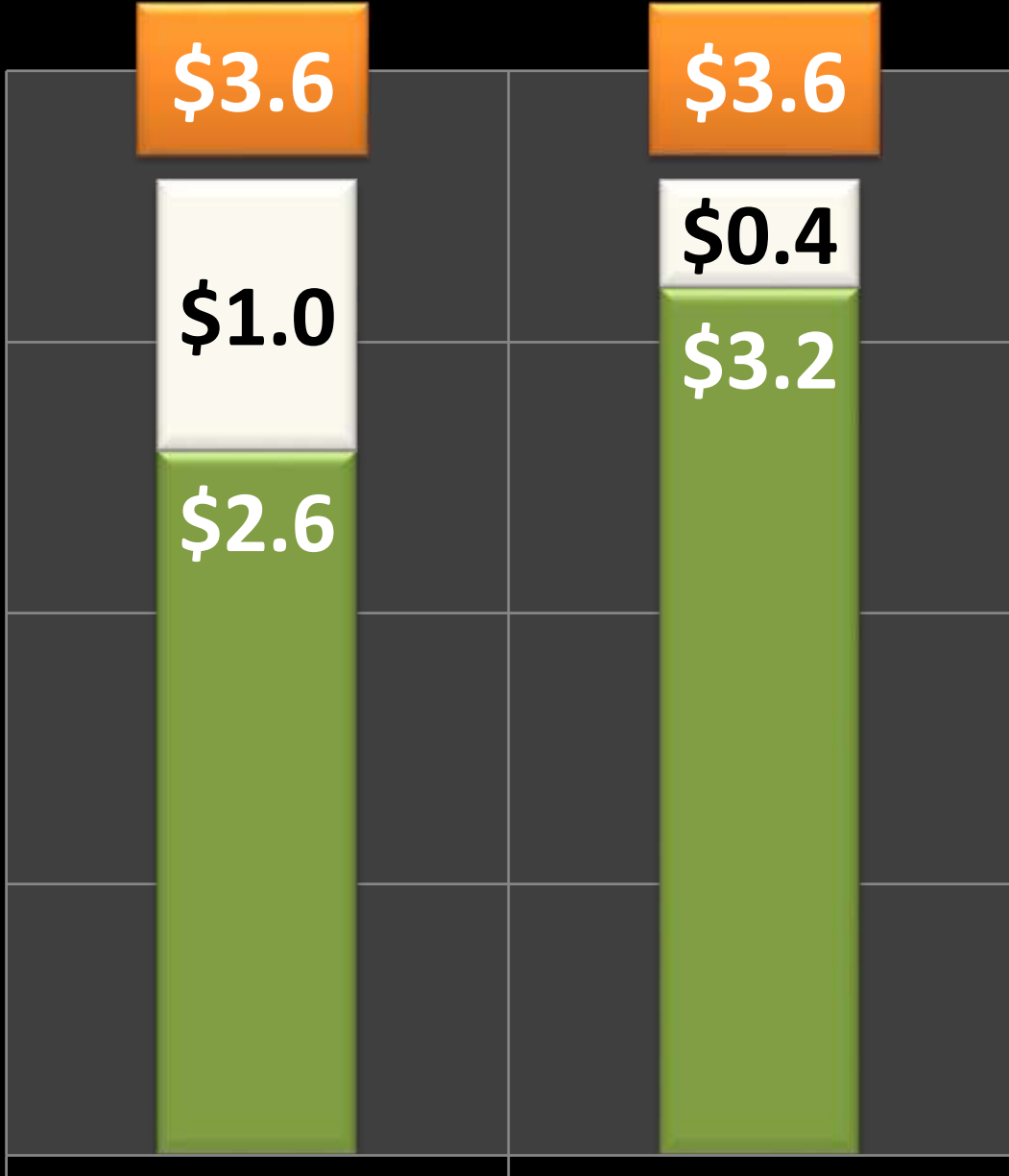


# Increase In Net Assets

Investments

Operating Excess

In Millions



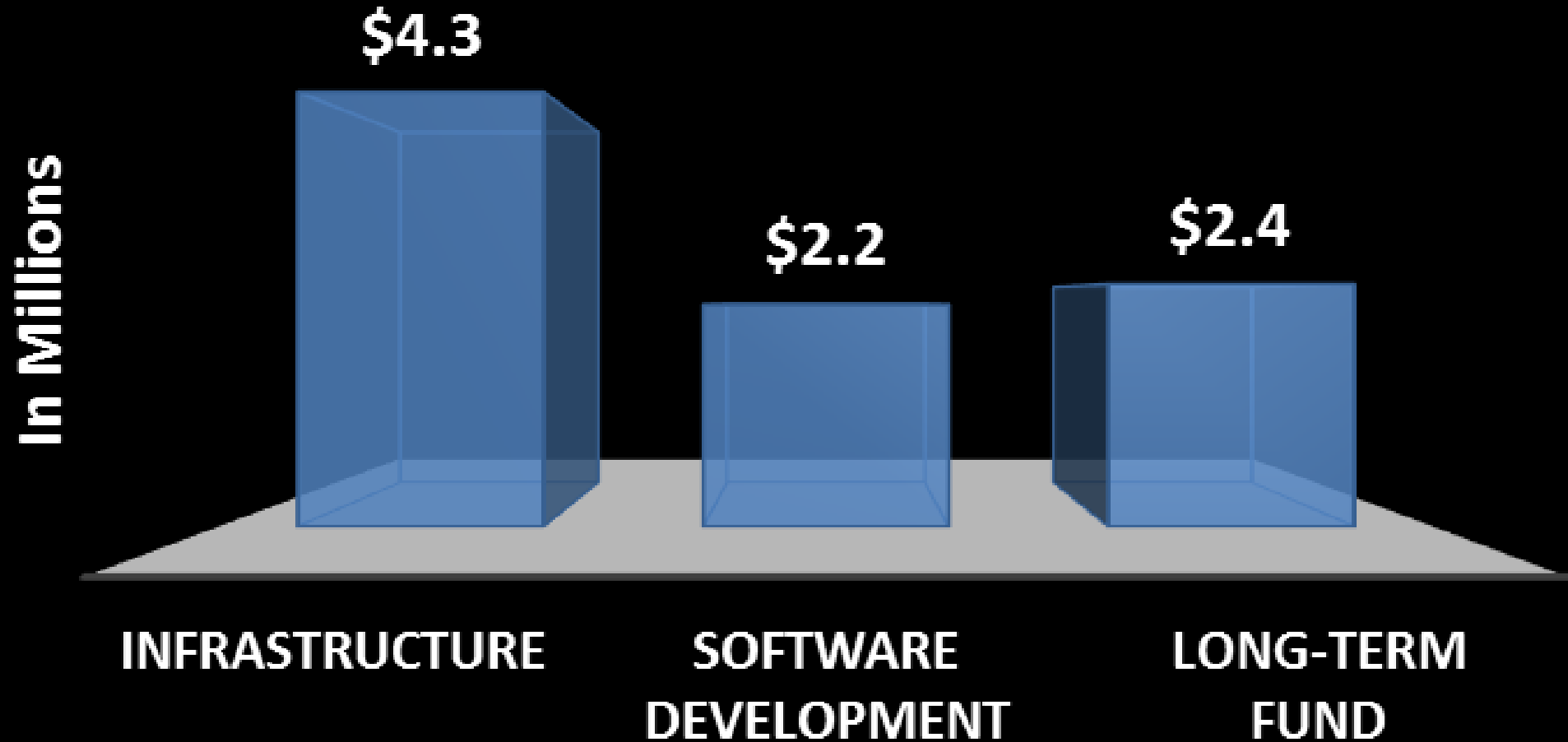
2015

2016

# Net Assets Five-Year Trend



# Investing for the Future



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